



Scottish Borders Council

Draft Financial Plan 2023/24



Draft Revenue & Capital Investment Plan
Revenue 2023/24 - 2027/28, Capital 2023/24 - 2032/33

Scottish Borders Council
Draft Financial Plan 2023/24 to 2027/28
Revenue Resources

	2023/24 £'000	2024/25 (Provisional) £'000	2025/26 (Provisional) £'000	2026/27 (Provisional) £'000	2027/28 (Provisional) £'000	Total £'000
Aggregate External Finance						
General Revenue Support	205,841	208,435	208,435	210,585	210,585	1,043,881
Ring fenced grants	14,106	13,330	13,330	13,330	13,330	67,426
Health & Social Care Partnership	8,047	8,127	8,207	8,289	8,289	40,959
Non-domestic Rates	37,818	37,818	37,818	37,818	37,818	189,090
	265,812	267,710	267,790	270,022	270,022	1,341,356
Funding for new schools through Learning Estate Investment Programme	0	1,346	3,187	2,892	2,492	9,917
Earmarked Balance (including £2.6m from SG for 2022/23 Pay Award)	3,503	0	0	0	0	3,503
Reserves	726	0	0	0	0	726
Service Concessions	682	3,991	3,660	760	0	9,093
Council Tax (Band D £1,356.11 in 2023/24 - 5% increase)	71,809	75,269	78,892	82,682	86,651	395,303
Second Homes Council Tax	1,229	1,278	1,329	1,382	1,437	6,655
Total	343,761	349,594	354,858	357,738	360,602	1,766,553

Scottish Borders Council
Draft Financial Plan 2023/24 to 2032/33
Capital Resources

	3 year Operational £'000	7 year Strategic £'000	Total £'000	Est. External Funding £'000	Est. SBC Contribution £'000
Specific Grants from Scottish Government	18,177	1,729	19,906	19,906	0
Other External Grants & Contributions	51,951	23,647	75,598	75,598	0
Development Contributions	5,501	600	6,101	6,101	0
Capital Receipts	2,135	600	2,735	0	2,735
General Capital Grant	34,190	77,763	111,953	0	111,953
Plant & Vehicle (P&V) Replacement - P&V Fund	6,000	14,000	20,000	20,000	0
Synthetic Pitch Replacement Fund	1,881	2,838	4,719	4,719	0
Funded From Revenue	3,852	0	3,852	3,852	0
Borrowing	174,543	54,950	229,493	0	229,493
Total	298,230	176,127	474,357	130,176	344,181

Detailed Capital funding can be found at the back of this budget pack

Scottish Borders Council
Draft Financial Plan 2023/24 to 2027/28
Service Level Summary

	2023/24 £'000	2024/25 (Provisional) £'000	2025/26 (Provisional) £'000	2026/27 (Provisional) £'000	2027/28 (Provisional) £'000	Total £'000	Capital Investment (10 years) £'000
Corporate	(1,994)	(3,793)	(5,483)	(9,435)	(12,393)	(33,098)	0
Infrastructure & Environment	54,408	57,648	59,781	61,492	63,012	296,341	160,652
Social Work & Practice	82,010	82,229	82,759	83,549	83,944	414,491	0
Education & Lifelong Learning	122,103	123,694	126,062	128,484	130,963	631,306	198,090
Resilient Communities	25,274	25,391	25,478	25,816	26,159	128,118	82,710
Finance & Corporate Governance	26,983	28,702	29,891	30,803	31,216	147,595	(9,375)
People, Performance & Change	7,484	7,573	7,664	7,757	7,852	38,330	0
Strategic Commissioning & Partnerships	27,493	28,150	28,706	29,272	29,849	143,470	42,280
Total	343,761	349,594	354,858	357,738	360,602	1,766,553	474,357

Scottish Borders Council
Draft Financial Plan 2023/24 to 2027/28
Summary of Revenue Budget Movement

	2023/24 £'000	2024/25 (Provisional) £'000	2025/26 (Provisional) £'000	2026/27 (Provisional) £'000	2027/28 (Provisional) £'000	Total £'000
Base Budget (approved 22nd February 2022)	324,871	343,761	349,594	354,858	357,738	1,730,822
<u>Budget Pressures</u>						
Workforce budget adjustments	10,769	3,720	3,794	3,871	3,949	26,103
Non-pay and department specific inflation	8,215	4,407	2,397	1,833	1,379	18,231
Demographic pressures	1,029	1,029	1,029	1,029	1,029	5,145
Service specific priorities & national policy changes	7,289	(420)	414	254	(380)	7,157
Total Pressures	27,302	8,736	7,634	6,987	5,977	56,636
<u>Savings Proposals</u>						
Corporate	(1,994)	(1,799)	(1,690)	(3,952)	(2,958)	(12,393)
Infrastructure & Environment	(890)	(545)	(140)	(110)	(110)	(1,795)
Social Work & Practice	(289)	(205)	(256)	(5)	(5)	(760)
Education & Lifelong Learning	(155)	(13)	(8)	(9)	(9)	(194)
Resilient Communities	(380)	(254)	(250)	(4)	(4)	(892)
Finance & Corporate Governance	(4,039)	(78)	(16)	(16)	(16)	(4,165)
People, Performance & Change	(83)	0	0	0	0	(83)
Strategic Commissioning & Partnership	(582)	(9)	(10)	(11)	(11)	(623)
Total Savings	(8,412)	(2,903)	(2,370)	(4,107)	(3,113)	(20,905)
	343,761	349,594	354,858	357,738	360,602	1,766,553
Funding	343,761	349,594	354,858	357,738	360,602	1,766,553

Scottish Borders Council
Draft Financial Plan 2023/24 to 2032/33
Summary of Capital Budget Movement

	3 year Operational £'000	7 year Strategic £'000	Total £'000	Est. External Funding £'000	Est. SBC Contribution £'000
Base Budget (approved 22nd February 2022)	327,929	218,672	546,601	(193,870)	352,731
Specific Grants from Scottish Government	(14,556)	(1,177)	(15,733)	15,733	0
Other External Grants & Contributions	(28,765)	(21,091)	(49,856)	49,856	0
Development Contributions	5,039	(111)	4,928	(4,928)	0
Capital Receipts	1,735	600	2,335	0	2,335
General Capital Grant	8,353	497	8,850	0	8,850
Plant & Vehicle (P&V) Replacement - P&V Fund	0	0	0	0	0
Synthetic Pitch Replacement Fund	774	(659)	115	(115)	0
Funded from Revenue	(3,148)	0	(3,148)	3,148	0
Borrowing	869	(20,604)	(19,735)	0	(19,735)
Total Funding Adjustments	(29,699)	(42,545)	(72,244)	63,694	(8,550)
Funding	298,230	176,127	474,357	(130,176)	344,181
Investment Proposals					
Corporate	0	0	0	0	0
Infrastructure & Environment	70,191	90,461	160,652	(44,117)	116,535
Social Work & Practice	0	0	0	0	0
Education & Lifelong Learning	138,751	59,339	198,090	(9,866)	188,224
Resilient Communities	53,495	29,215	82,710	(74,381)	8,329
Finance & Corporate Governance	(5,040)	(4,335)	(9,375)	0	(9,375)
People, Performance & Change	0	0	0	0	0
Strategic Commissioning & Partnerships	40,833	1,447	42,280	(1,812)	40,468
Total Investment	298,230	176,127	474,357	(130,176)	344,181

Corporate

Overarching proposals covering the whole Council

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
N/A	0	0	0	0	0	
Total Investment	0	0	0	0	0	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	0	(1,994)	(3,793)	(5,483)	(9,435)
Permanent Virements	0	0	0	0	0
Revised Base Budget	0	(1,994)	(3,793)	(5,483)	(9,435)

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Total Pressures		0	0	0	0	0	

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
New commissioning strategy	0	(250)	(250)	(250)	(250)	0	Undertake an efficiency review to consider all Council commissioning with the aim of delivering financial savings
Digital Transformation	0	(1,744)	(1,549)	(1,440)	(2,224)	0	Work is progressing in partnership with CGI to deliver transformational change focused on 3 key workstreams to enable the frontline through the roll out of hand held technology, automate business processes and enable data driven decision making
Corporate Transformation	0	0	0	0	(1,478)	(2,958)	Further transformation in service delivery models, management structures, business processes and the use of new technology will be planned for delivery in future years of the financial plan
Total Savings		(1,994)	(1,799)	(1,690)	(3,952)	(2,958)	

Revenue Closing Position	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
Base Budget 2023/24		(1,994)	(3,793)	(5,483)	(9,435)
					(12,393)

Infrastructure & Environment

Property, Facilities, Roads & Infrastructure, Parks & Environment, Waste Management, Passenger Transport, Planning, Housing Strategy

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
Land & Property Infrastructure	13,552	16,432	29,984	(2,232)	27,752	Capital works on the Council estate including parks and play facilities, structural, energy efficiency, health & safety works, improvements and upgrades. Investment to support capital costs incurred in delivering the expansion of free school meals to P4-P7 children
Roads & Transport Infrastructure	22,340	50,820	73,160	(300)	72,860	Investment in Roads, Bridges and Lighting
Cycling, Walking & Safer Streets	1,221	1,729	2,950	(2,950)	0	Specific Scottish Government (SG) funding to encourage walking, wheeling and cycling, especially to schools and to connect communities
Peebles Bridge	0	420	420	0	420	Preparatory work to consider the future requirement for a new bridge in Peebles to support future development per the Local Development Plan
Flood & Coastal Protection Works & Scheme Preparation	1,116	2,604	3,720	0	3,720	Small scale capital flood works projects and flood studies for future major schemes. Flood studies and scheme preparation fully funded by SG
Hawick Flood Protection	21,724	0	21,724	(18,005)	3,719	Infrastructure project to protect residential and commercial properties from flood risk within the River Teviot's flood plain in Hawick. Funding from SG (80%) and external partners
Waste Management	558	956	1,514	(140)	1,374	Investment in leachate management, health and safety works at closed landfill sites and waste containers
Reston Railway Station Contribution	1,740	0	1,740	(100)	1,640	Contribution to the delivery of the new rail station on the East Coast Main Line at Reston
Roundabout at Easter Langlee	390	0	390	(390)	0	Contribution towards construction of a new roundabout at Easter Langlee, Galashiels
Plant & Vehicle Fund	6,000	14,000	20,000	(20,000)	0	A rolling programme of fleet replacement and rationalisation to support Council service delivery. The Council are moving to a blend of purchase and lease arrangements for vehicles. Electric and alternative fuel vehicles will be included as associated infrastructure becomes available. Funding is provided to purchase new vehicles through the Plant & Vehicle Fund. This is repaid by revenue budgets over the lifecycle of the vehicles
Private Sector Housing Grant	1,550	3,500	5,050	0	5,050	Grant funding to assist the provision of major adaptations to private sector homes enabling residents to remain safe in their homes following a needs and priority assessment by Social Work
Total Investment	70,191	90,461	160,652	(44,117)	116,535	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	47,116	54,408	57,648	59,781	61,492
Permanent Virements	112	0	0	0	0
Revised Base Budget	47,228	54,408	57,648	59,781	61,492

Infrastructure & Environment

Property, Facilities, Roads & Infrastructure, Parks & Environment, Waste Management, Passenger Transport, Planning, Housing Strategy

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	28,121	2,291	632	644	657	671	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	17,631	4,228	2,589	676	581	561	To allow for anticipated inflationary price increases of utilities, waste contracts and road fuel
Rates revaluation	6,011	268	554	311	167	0	Impact of rates revaluation with transitional relief
Play Areas and Outdoor Community Spaces	279	0	0	114	57	10	Replacement fund for Play Areas and Outdoor Community Spaces
Additional new schools Non-Domestic Rates (NDR), utilities and cleaning pressure	1,259	0	65	150	150	150	Additional budget required to fund costs in new schools
Galashiels Academy Hard Facilities Management (FM) and Lifecycle Maintenance	0	0	169	268	24	0	Estimated Hard FM and Lifecycle maintenance costs for Galashiels Academy
Peebles High School Hard FM and Lifecycle Maintenance	0	0	279	278	30	0	Estimated Hard FM and Lifecycle maintenance costs for Peebles High School
Property Maintenance Fund inflation	2,345	347	80	49	50	50	To allow for anticipated inflationary increases of materials and works associated with maintaining the Council estate
Roads	10,765	(1,435)	(300)	(300)	0	0	Temporary funding provided for roads investment in previous years reducing over the period 2023/24 to 2025/26
Catering (food) inflation	1,676	341	38	14	14	15	Estimated inflationary price increase of food costs
Winter maintenance (salt) inflation	779	85	16	6	6	6	Estimated inflationary price increase of salt costs
Aggregates and bitumen inflation	720	98	16	6	6	6	Estimated inflationary price increase of aggregates and bitumen
Vehicle spare parts inflation	728	99	16	6	6	6	Estimated inflationary price increase of spare parts
Parks management fee adjustment	(89)	25	11	0	20	0	Adjustment to fees in line with capital investment
Waste vehicle depreciation	538	53	53	0	0	0	Fund new vehicles from Plant & Vehicle Fund, depreciation budget required for future years replacements
Sustainability and carbon reduction	323	(323)	0	0	0	0	Remove one-off additional funding in 2022/23
Demand Responsive Transport (DRT) pilot in Berwickshire	320	(320)	0	0	0	0	Remove one-off additional funding in 2022/23
Extension of Demand Responsive Transport (DRT) pilot in Berwickshire 2023/24	0	304	(304)	0	0	0	One off additional funding to continue demand responsive transport pilot to 31 March 2024. This will allow work with partners to further enhance the service, whilst considering how it can be run more efficiently, creating more journey opportunities which can be fed into the wider Local Transport Network Review
Members Small Schemes budget 2022/23	200	(200)	0	0	0	0	Remove one-off additional funding in 2022/23
Community Enhancement (Small Schemes Fund)	200	178	(178)	0	0	0	One off additional funding in 2023/24 for Community Enhancement (Small Schemes) Fund allowing Members to respond to priorities within their local community
Investment from Second Homes Council Tax	1,118	111	49	51	53	55	Adjustment to investment from Second Homes Council Tax as a result of anticipated income. Second Homes Council Tax is used to support expenditure related to a range of affordable housing activities
Free School Meals expansion for Primaries 4-7 and special schools	0	1,612	0	0	0	0	Expansion of universal free school lunch provision to all children in primaries 4 - 7 and special schools. Free school meal holiday support is also provided for
Asset valuation resource	0	35	0	0	0	0	Additional external resource to carry out asset valuations as part of year end process
Local Development Plan	0	0	0	0	0	100	Budget required every 5 years for development of Local Development Plan
Local Heat and Energy Efficiency Strategies (LHEES)	0	75	0	0	0	0	Funding to develop LHEES and delivery plans. The local strategies will set out the long-term plan for decarbonising heat in buildings and improving their energy efficiency across an entire local authority area
Bus contract inflation	1,778	198	0	0	0	0	Estimated inflationary price increase for bus contracts
Total Pressures		8,070	3,785	2,273	1,821	1,630	

Infrastructure & Environment

Property, Facilities, Roads & Infrastructure, Parks & Environment, Waste Management, Passenger Transport, Planning, Housing Strategy

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Additional fees & charges income	(6,674)	(171)	(100)	(100)	(100)	(100)	Income from fees & charges
Commercial rent income	(1,274)	(10)	(10)	(10)	(10)	(10)	Inflationary increases to the commercial property charges
Energy Efficiency Project	3,410	(50)	(95)	0	0	0	Spend to save investments in a range of energy efficiency measures designed to reduce energy consumption, our carbon footprint and energy costs
More efficient property and asset portfolio	10,321	(126)	(120)	0	0	0	Savings resulting from property rationalisation and disposals. Savings will be made from NDR, utilities, property maintenance including cleaning services. With the significant escalation in energy costs and the pressures this creates upon the Council, rationalisation of our estate and the closure of under utilised assets will need to be agreed in forthcoming years. Any FTE impact is likely to be from facilities posts in affected buildings. Estimated impact 1 FTE
Facilities Management	4,232	(183)	0	0	0	0	Savings from further optimisation of the Facilities Management Service
Parks & Environment	4,530	(100)	0	0	0	0	The continuation of service reviews focused on communities, reflecting the Climate Emergency and Biodiversity Duty. Working to enable communities to respond to their own priorities and initiatives e.g. Food Growing Strategy. A service wide range of operational initiatives to make more efficient use of the resources and assets, including appropriate people planning, fleet replacement and review assets to better support effective and efficient working. Review services and create flexibility across the workforce and wider I&E department will also be a significant strand of focus. Estimated impact 3 FTE. Total establishment 130.03 FTE
Roads & Infrastructure	10,765	(167)	0	0	0	0	Review the roads operation to improve the quality of the roads network and build commercial opportunities. The Council will use new technology to deliver more permanent fixes and use digital opportunities to improve the efficiency of the service
Waste Management	9,763	(50)	(220)	(30)	0	0	Savings linked to the implementation of national legislation relating to the Deposit Return Scheme. Future year savings to be made from further optimisation of the waste service including the review of working patterns and introduction of the Extended Producer Responsibility obligations
Passenger Transport	2,038	(24)	0	0	0	0	The transport review will look at our approach to tender renewal and alternative modes of transport such as Demand Responsive Transport (DRT). This innovative way of delivering public transport differs from the current fixed route services and is defined by customers booking the service through an easy to use app or calling the operator directly to book
Planning Services	2,988	(9)	0	0	0	0	Review of internal processes and technology opportunities to drive efficiencies
Total Savings		(890)	(545)	(140)	(110)	(110)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	54,408	57,648	59,781	61,492	63,012

Social Work & Practice

Child & Adult Protection, Emergency Duty, Quality Improvement, Criminal Justice, Safer Communities, Older People, Learning Disability, Mental Health, Physical Disability, Generic Services, Public Health, Children & Families Social Work

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
N/A	0	0	0	0	0	
Total Investment	0	0	0	0	0	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	76,119	82,010	82,229	82,759	83,549
Permanent Virements	(536)	0	0	0	0
Revised Base Budget	75,583	82,010	82,229	82,759	83,549

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	23,949	837	318	323	331	337	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	145	7	4	3	3	3	To allow for anticipated inflationary increases
Borders Care & Repair Contract	482	1	2	0	0	0	To allow for small inflationary increases to external contracts
Community Access Policing Team Contract Inflation	581	8	0	0	0	0	Inflation increase for Community Access Policing Team. A review of the current service provision will be undertaken during 2023/24 ahead of the SLA expiring on 31st March 24
Personal & Nursing Care	0	526	0	0	0	0	Additional Scottish Government funding to support Social Care in 2023-24
Social Work Capacity	0	525	0	0	0	0	Additional Scottish Government funding to support Social Care in 2023-24
Carers Service and H&SC Uplift	0	4,696	0	0	0	0	Additional Scottish Government funding to support Social Care in 2023-24
Reflect pressures funded by H&SC funding	0	(3,686)	(1,824)	(2,446)	(1,816)	(2,471)	Reflect items to be permanently funded by additional Social Care funding
Older people, young adults with learning / physical disabilities / mental health demographic increases	56,506	1,029	1,029	1,029	1,029	1,029	Forecast additional Social Work and Social Care costs in relation to young adults with care needs and an aging population
Extra Care Housing Developments (Kelso) - Running costs	1,774	302	0	0	0	0	Net running costs associated with new ECH developments at Kelso, in line with capital plan and current care provision assumptions (planned completion 2022/23)
Extra Care Housing Developments (Eyemouth) - Running costs	1,774	0	0	630	0	0	Net running costs associated with new ECH developments at Eyemouth, in line with capital plan and current care provision assumptions (planned completion 2025/26)
Extra Care Housing Developments (Hawick) - Running costs	1,774	0	0	0	0	655	Net running costs associated with new ECH developments at Hawick, in line with capital plan and current care provision assumptions (planned completion 2025/26)
Additional dementia care (Queens House)	10,394	8	8	0	0	0	Inflationary increase on previously commissioned additional dementia beds in Queens House
Real Living Wage in Scotland	46,872	1,492	787	787	787	787	Funding to provide for Real Living Wage in Scotland paid by care providers to their staff

Social Work & Practice

Child & Adult Protection, Emergency Duty, Quality Improvement, Criminal Justice, Safer Communities, Older People, Learning Disability, Mental Health, Physical Disability, Generic Services, Public Health, Children & Families Social Work

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
COSLA Residential Care Home Contract (Older People)	10,394	375	388	402	402	0	Increase COSLA Care Home Contract by 3.5% p.a.
Rapid Rehousing funded by Scottish Government (SG)	166	0	(165)	0	0	0	Provided as part of SG Settlement
Mobile CCTV units	50	(50)	0	0	0	0	Removal of 2022/23 One off funding
Feasibility Study for WiFi enabled CCTV	0	80	(80)	0	0	0	Funding to investigate options and costs for WiFi enabled town centre CCTV
Criminal Justice Social Work	1,229	1	0	0	0	0	Additional funding from Scottish Government
Children & Families respite pilot	30	(30)	0	0	0	0	Removal of 2022/23 One off funding
Children & Families - External Placements	5,662	700	0	0	0	0	Permanent effect of base increase in 2022/23
Foster, Kinship and Through Care Fees and Allowances Uplift	2,616	259	57	58	59	60	Fees and Allowances uplift of 10% in 2023/24 and 2% per annum thereafter
Interim Care	12,262	(473)	0	0	0	0	Removal of 2022/23 Scottish Government One off funding
Respite Care - Adults	0	50	(50)	0	0	0	Additional funding to resource care workers to support in Social Hubs to assist people to use Hubs for respite
Respite Care - Children & Families	0	50	(50)	0	0	0	Additional funding for short breaks for carers in 2023/24
Foster & Kinship carer increase to mileage rates	15	9	0	0	0	0	Changed from 35.1p to 45p (first 10,000 miles) & 22p (>10,000 miles)
Total Pressures		6,716	424	786	795	400	

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Review of Day Care Services (Learning Disability)	1,715	(75)	0	0	0	0	Review and re-provide for client needs, as appropriate. The review will engage stakeholders and benchmark service provision with other Local Authorities in Scotland and propose alternative service provision. This will include the new digital strategy to support providing services in different ways to reduce isolation and increase social interaction
Complex Care (Learning Disability)	14,153	0	0	(252)	0	0	Service redesign by creating the Supported Living Service Project which will enable the repatriation of clients currently being supported in other regions
Shared Lives	14,153	(200)	(200)	0	0	0	Commissioning of Shared Lives Service to assist people to remain in a family setting, reducing reliance on out of Council placements and allowing clients to remain as independent as possible
Safer Communities - Homeless Service	797	(14)	0	0	0	0	Service review to identify FF24 transformational savings
Additional fees & charges income	106	0	(5)	(4)	(5)	(5)	Income from fees & charges
Total Savings		(289)	(205)	(256)	(5)	(5)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	82,010	82,229	82,759	83,549	83,944

Education and Lifelong Learning

Early Years, Primary Schools, Secondary Schools, Additional Support Needs, Educational Psychology, Central Schools, School Meals, School Transport, Community Learning & Development (CLD)

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
Early Years Expansion	1,783	0	1,783	(1,783)	0	Delivery of Early Years provision
Eyemouth Primary School	14,762	0	14,762	0	14,762	Delivery of new primary school at Eyemouth
Earlston Primary School	11,015	0	11,015	(1,763)	9,252	Delivery of new primary school at Earlston
Earlston GP Surgery	563	0	563	0	563	Delivery of GP surgery at new primary school at Earlston. Will be funded by NHS Borders
Galashiels Academy	52,750	805	53,555	(5,420)	48,135	Delivery of new secondary school in Galashiels
Hawick High School	9,614	46,004	55,618	0	55,618	Delivery of new secondary school in Hawick
Peebles High School	42,384	0	42,384	0	42,384	Delivery of new secondary school in Peebles
School Estate Block	5,880	12,530	18,410	(900)	17,510	Programme of works across the school estate to enhance learning environments, ensure compliance with a range of legislation in relation to health and safety, care inspectorate, environmental health and insurers and to enable improvement of safety in schools
Total Investment	138,751	59,339	198,090	(9,866)	188,224	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	115,987	122,103	123,694	126,062	128,484
Permanent Virements	(333)	0	0	0	0
Revised Base Budget	115,654	122,103	123,694	126,062	128,484

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	84,190	4,552	1,905	1,943	1,982	2,022	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	81	3	2	1	1	1	To allow for anticipated inflationary increases
Unitary charge Public-Private Partnership (PPP) schools	14,691	1,801	493	432	448	465	Contractual inflationary increase required for the 5 high schools built with PPP funding. RPI rate of 12.3% in 2023/24, 6.5% in 2024/25 and 3.4% thereafter
Pupil Equity Fund (PEF)	1,763	156	0	0	0	0	As per Scottish Government (SG) settlement
Reduce 1+2 languages	24	(24)	0	0	0	0	Removal of funding from SG as programme is now mainstreamed
School clothing grant	372	23	0	0	0	0	Increased funding from SG to assist with grants to parents of £120 for primary pupil and £150 per secondary pupil

Education and Lifelong Learning

Early Years, Primary Schools, Secondary Schools, Additional Support Needs, Educational Psychology, Central Schools, School Meals, School Transport, Community Learning & Development (CLD)

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Early Learning & Childcare (ELC) expansion	18,362	(1,670)	(776)	0	0	0	Reduction in both core and specific grant funding as per SG settlement. Earmarked balances carried forward into 2023/24 are sufficient to fund the gap whilst a comprehensive review of the service is undertaken. Any potential staffing impacts identified as part of the review, will form part of the 2024/25 budget process. Statutory adult: child ratios will be maintained.
Curriculum charges funding	0	162	0	0	0	0	Permanent SG funding to remove curriculum charges in schools
Music tuition funding	0	228	0	0	0	0	Permanent SG funding to remove music tuition fees in schools
Educational psychologists	577	3	0	0	0	0	Additional funding from SG for educational psychologists
School transport	3,594	615	0	0	0	0	Increase to cover higher than anticipated contract costs plus additional routes
Counselling in schools	340	(6)	0	0	0	0	Reduction in funding from SG for counselling in schools
Neurodiversity Education	0	20	(20)	0	0	0	Funding to commission the development and delivery of Online Neurodiversity Educational Video Suite and Neurodiversity School Charter/Awards Scheme
Whole Family Wellbeing Fund	0	669	0	0	0	0	Funding for Whole Family Wellbeing Fund from Scottish Government
C&YP Leadership Group commissioning	722	72	0	0	0	0	Inflation increase for commissioning
Total Pressures		6,604	1,604	2,376	2,431	2,488	

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Increased fees & charges for lets	(110)	(9)	(6)	(6)	(6)	(6)	Income from fees & charges
Increases to fees for non-funded childcare	(28)	(21)	(7)	(2)	(3)	(3)	Charges for Scottish Borders Council provided out of school club and non-funded childcare increased by £1.50 per hour to £5.50 from April 2023. Current rate of £4.00 per hour significantly undercuts private providers who charge in excess of £6.00 per hour
Central schools	1,562	(125)	0	0	0	0	Review of departmental management, quality assurance and non-DSM structure and resources will continue in 2023/24. Intention is to create a focused and fit-for-purpose structure providing strategic leadership for the core objectives as set out in the Children & Young People Improvement Plan, identifying service delivery models that support outcomes for Children & Young People at a locality model. This may result in a change in duties and grade for a number of staff and a reduction of up to 2 FTE. The total number of employees in this area is 30.4 FTE
Total Savings		(155)	(13)	(8)	(9)	(9)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	122,103	123,694	126,062	128,484	130,963

Resilient Communities

Business Support, Community Planning & Engagement, Neighbourhood Support Fund, Customer Advice & Support, Economic Development, Employment Support Service, Discretionary Housing Payments, Housing Benefits, Non Domestic Rates Relief, Scottish Welfare Fund, Culture & Sport

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
Town Centre Regeneration	837	700	1,537	0	1,537	To support town centre regeneration enabling works and masterplanning
Borders Innovation Park	14,341	219	14,560	(12,608)	1,952	To support the development of necessary infrastructure to maximise inward investment and the future growth of the Scottish Borders economy
Hawick Regeneration	864	0	864	(754)	110	To support the construction of Hawick Business Centre on Almstrongs redevelopment site and remaining landscape works on Galalaw Access Road
Newtown St. Boswells Regeneration	400	0	400	0	400	Development phase for the village centre regeneration
Borderlands Inclusive Growth Deal	33,504	23,428	56,932	(56,300)	632	The Borderlands Inclusive Growth Deal is focused on achieving transformational change to increase productivity, grow the working age population, and contribute to inclusive and sustainable growth including projects such as Destination Tweed
Sports Infrastructure	3,268	4,868	8,136	(4,719)	3,417	Capital allocation to Sports Trusts to improve and refurbish Scottish Borders Council owned sport and leisure facilities and a Synthetic Pitch Replacement Fund to manage the replacement of synthetic pitches across the Scottish Borders
Culture & Heritage	281	0	281	0	281	Block allocation to upgrade public halls
Total Investment	53,495	29,215	82,710	(74,381)	8,329	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	24,432	25,274	25,391	25,478	25,816
Permanent Virements	(135)	0	0	0	0
Revised Base Budget	24,297	25,274	25,391	25,478	25,816

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	10,941	964	256	262	267	272	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	46	2	1	0	0	0	To allow for anticipated inflationary increases
Disability Payment Support funded by Scottish Government (SG)	55	24	0	0	0	0	Additional funding to support information gathering on behalf of clients applying for disability payment provided as part of SG settlement
Borders Events Strategy	500	(500)	0	0	0	0	Remove one-off additional funding in 2022/23
International Cycling event	250	(250)	0	0	0	0	Remove one-off additional funding in 2022/23
Neighbourhood Support Fund	200	(200)	0	0	0	0	Remove one-off additional funding in 2022/23
Council Tax Reduction Scheme (CTRS)	5,407	328	73	70	70	70	Increase in CTRS linked to demand
COVID-19 Support to Culture & Sports Trusts	5,487	(500)	0	0	0	0	Remove one-off additional funding in 2022/23

Resilient Communities

Business Support, Community Planning & Engagement, Neighbourhood Support Fund, Customer Advice & Support, Economic Development, Employment Support Service, Discretionary Housing Payments, Housing Benefits, Non Domestic Rates Relief, Scottish Welfare Fund, Culture & Sport

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Non-Domestic Rates Relief	275	108	0	0	0	0	Impact of valuation role additions
Borderlands Project Management Office (PMO)	0	117	39	3	3	3	Contribution towards Borderlands PMO
City Deal PMO	0	86	2	2	2	2	Contribution towards City Deal PMO
Empty Property Relief - Devolution	0	1,178	0	0	0	0	Devolved responsibility for Empty Property Relief, provided for through SG settlement
Total Pressures		1,357	371	337	342	347	

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Additional fees & charges income	(265)	(18)	(4)	(4)	(4)	(4)	Income from fees & charges
Scottish Water Commission	(350)	(11)	0	0	0	0	Inflationary increase to agency fee from Scottish Water for administering collection on its behalf
A re-designed operating model for Business Support functions through the rollout of digital services across the Council	5,149	(248)	0	0	0	0	Carry out a service review to look at opportunities to combine/consolidate resources involving standardised and streamlined processes across the organisation. Estimated reductions 9.5 FTE from an establishment of 221.26 FTE
Roll out of Digital Customer Access within Customer Advice and Support Services	2,939	(98)	0	0	0	0	Move to digital self-service resulting in reduced processing, printing and postage. Estimated reductions 2.0 FTE from an establishment of 133.93 FTE
Management fee reduction to Live Borders	5,265	0	(250)	(246)	0	0	Continued joint working on delivering a number of key strategic projects including property rationalisation, allowing delivery of services to achieve joint strategic outcomes
Employment Support Service	328	(5)	0	0	0	0	Reduction of 0.2 FTE. Total number of service FTE 10.2
Total Savings		(380)	(254)	(250)	(4)	(4)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	25,274	25,391	25,478	25,816	26,159

Finance & Corporate Governance

Chief Executive, Finance, Loan Charges, Legal & Protective Services, Emergency Planning, Audit & Risk, Democratic Services, Assessors, Communications & Marketing

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
Emergency & Unplanned	525	1,225	1,750	0	1,750	Budget to deliver emergency works in year
Planned Programming Adjustments to support future years borrowing	(5,565)	(5,560)	(11,125)	0	(11,125)	Planning assumption that underspends in current budgeted projects will reduce the requirement to borrow to support existing projects in future years
Total Investment	(5,040)	(4,335)	(9,375)	0	(9,375)	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	28,607	26,983	28,702	29,891	30,803
Permanent Virements	(214)	0	0	0	0
Revised Base Budget	28,393	26,983	28,702	29,891	30,803

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	11,488	608	204	209	213	217	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	1,531	181	34	12	13	13	To allow for anticipated inflationary increases
Loans Charges to support the capital plan	19,303	1,804	1,559	984	702	99	Revenue cost of capital borrowing
Local Government election	90	(90)	0	0	0	100	Budget required to run local government elections every 5 years
Assessors postage costs	21	30	0	0	0	0	Pressure related to posting of statutory documents
Short term lets	0	39	0	0	0	0	To resource the implementation of short term lets licensing policy
Self-catering properties	0	29	0	0	0	0	To resource statutory requirement to provide evidence for self-catering properties
Remove shared service for Protective Services	(28)	28	0	0	0	0	Removal of income assumption from Midlothian Council following cessation of shared service
Total Pressures		2,629	1,797	1,205	928	429	

Finance & Corporate Governance

Chief Executive, Finance, Loan Charges, Legal & Protective Services, Emergency Planning, Audit & Risk, Democratic Services, Assessors, Communications & Marketing

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Additional fees & charges income	(673)	(137)	(16)	(16)	(16)	(16)	Income from fees & charges
Service Concessions	4,565	(3,562)	0	0	0	0	As presented to Council on 16th February. Re-profiling of PPP debt
Finance	2,477	(125)	0	0	0	0	These savings build on a previous significant restructure by managing vacancies to achieve medium and long term savings. Team structures within Finance will be reviewed in light of confirmed staffing changes and automation of processes. The savings equate to approximately 3 FTE. The total number of employees in this area is 59.15 FTE
Loans Charges	19,303	(25)	0	0	0	0	Efficiency saving from loans charges
Assessors & Electoral Registration Services	824	0	(62)	0	0	0	Review of the service - Valuation Roll (non-domestic rates), Council Tax Valuations and Electoral Registration
Legal Services	1,046	(9)	0	0	0	0	Vacancies and staffing levels will continue to be managed to deliver efficiencies and savings
Protective Services	1,828	(86)	0	0	0	0	Improved efficiency allowing Officers to spend more time on inspection regimes with further chargeable activity being undertaken
Communications & Marketing	525	(7)	0	0	0	0	Efficiency savings from printing and stationery
Audit & Risk	358	(19)	0	0	0	0	Change in provision of resources to deliver Counter Fraud Strategy. Estimated FTE impact 0.5 FTE. The total number of employees in this area is 7.5 FTE
Remove COVID-19 base budget	69	(69)	0	0	0	0	Remove COVID-19 budget as no longer required
Total Savings		(4,039)	(78)	(16)	(16)	(16)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	26,983	28,702	29,891	30,803	31,216

People, Performance & Change

Human Resources, Early Retirement/Voluntary Severance, Corporate Transformation, Business Planning Performance & Policy Development, Business Change & Programme Management

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
N/A	0	0	0	0	0	
Total Investment	0	0	0	0	0	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	7,206	7,484	7,573	7,664	7,757
Permanent Virements	7	0	0	0	0
Revised Base Budget	7,213	7,484	7,573	7,664	7,757

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	3,853	237	89	91	93	95	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Pensions increase	1,380	63	0	0	0	0	Pensions increase in line with CPI
Apprenticeship Levy	660	54	0	0	0	0	Increase in apprenticeship levy in line with current workforce budget
Total Pressures		354	89	91	93	95	

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
People, Performance & Change	2,132	(83)	0	0	0	0	Service reviews over the next year including structural changes as a result of process reviews. Estimated impact 3 FTE. Total number of service FTE 94.41
Total Savings		(83)	0	0	0	0	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	7,484	7,573	7,664	7,757	7,852

Strategic Commissioning & Partnerships

Information Technology, SB Cares

Capital Investment	3 year Operational £'000	7 year Strategic £'000	TOTAL £'000	Est. External Funding £'000	Est. SBC Contribution £'000	Detail
Residential Care Accommodation Replacement	28,252	0	28,252	0	28,252	Two new proposed multipurpose Residential Care Villages in Tweedbank and Hawick
Care Inspectorate Requirements	125	301	426	0	426	Residential Care Home works in order to deliver specific recommendations identified within the Care Inspectorate inspections
Technology Enabled Care	41	0	41	0	41	Purchase of technology to provide care by alternative means
Residential Care Upgrades	972	0	972	0	972	Upgrades to Residential Care Homes other than Care Inspectorate requirements
ICT - Out with existing contract scope	136	560	696	0	696	IT works outwith the scope of the CGI contract
IT & ICT Transformation	11,307	586	11,893	(1,812)	10,081	IT replacements, upgrades and investment to support Digital Transformation across the Council
Total Investment	40,833	1,447	42,280	(1,812)	40,468	

Revenue Opening Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget (approved 22nd February 2022)	25,404	27,493	28,150	28,706	29,272
Permanent Virements	1,099	0	0	0	0
Revised Base Budget	26,503	27,493	28,150	28,706	29,272

Budget Pressures	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Workforce budget adjustments	14,674	1,280	316	322	328	335	To provide for pay award at 2% each year pending national pay negotiations. Permanent impact of 2022/23 pay award and SJC pension increase of 0.5% from 2023/24 have been provided for
Non-pay inflation	3,053	165	62	23	24	24	To allow for anticipated inflationary increases
Reflect pressures funded by H&SC funding	0	0	0	(936)	0	0	Reflect anticipated Care Village costs to be permanently funded by additional Social Care funding
Care costs associated with 2 new Care Villages	0	0	0	936	0	0	Anticipated care costs in relation to the two new Care Villages at Tweedbank and Hawick
IT costs per agreed contract	9,149	127	288	221	225	229	The agreed IT Financial Model plus reprofiling of Inspire learning costs and leasing, an increase in SEEMiS costs and the move of Business World to the Cloud
Total Pressures		1,572	666	566	577	588	

Strategic Commissioning & Partnerships

Information Technology, SB Cares

Savings Proposals	Base Budget £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	Detail
Better use of Fleet Vehicles	108	(45)	0	0	0	0	Replacement of existing fleet vehicles approaching the end of their useful life to build a more permanent, efficient and reliable Adult Social Care Fleet
Residential Care Re-tendering	6,386	(100)	0	0	0	0	Review of delivery arrangements for Residential Care to ensure the service delivery model provides best value in an environment of increasing service demand. The proposal is remodelling of Gardenview and Waverley, with Upper Deanfield to follow. There is an estimated increase required of 4 FTE which will be confirmed as work progresses. The additional staff costs will be offset by a reduction in private care providers costs to generate the required savings
IT savings	11,730	(100)	0	0	0	0	Reviews to be carried out by the service including elements of the CGI contract to ensure contract remains fit for purpose and operates as efficiently as possible
Strategic Commissioning Savings	39,812	(337)	0	0	0	0	Comprehensive Review of Strategic Commissioning for Health & Social Care
Additional fees & charges income	405	0	(9)	(10)	(11)	(11)	Income from fees & charges
Total Savings		(582)	(9)	(10)	(11)	(11)	

Revenue Closing Position	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
Base Budget 2023/24	27,493	28,150	28,706	29,272	29,849

Scottish Borders Council
Capital Investment Plan 2023/24 to 2032/33
Capital Investment Proposals

CAPITAL INVESTMENT PROPOSALS	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total Operational Plan £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	2030/31 £'000	2031/32 £'000	2032/33 £'000	Total Strategic Plan £'000	Total £'000	Specific Project Funding £'000	Net cost to SBC Capital £'000
Plant & Vehicle Fund															
Plant & Vehicle (P&V) Replacement - P&V Fund	2,000	2,000	2,000	6,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	14,000	20,000	(20,000)	0
Flood & Coastal Protection															
Flood Prevention Works & Scheme Preparation	372	372	372	1,116	372	372	372	372	372	372	372	2,604	3,720	0	3,720
Hawick Flood Protection	20,389	456	879	21,724	0	0	0	0	0	0	0	0	21,724	(18,005)	3,719
Land and Property Infrastructure															
Asset Rationalisation & Demolition	767	0	0	767	0	0	0	0	0	0	0	0	767	0	767
Cemetery Land Acquisition & Development	0	105	0	105	334	649	0	0	0	0	0	983	1,088	0	1,088
Jedburgh High Street Building	929	1,000	0	1,929	0	0	0	0	0	0	0	0	1,929	(1,929)	0
Building Upgrades	437	437	437	1,311	624	624	624	624	624	624	624	4,368	5,679	0	5,679
Energy Efficiency Works	1,806	720	795	3,321	795	1,045	1,045	1,045	1,045	1,045	1,045	7,065	10,386	0	10,386
Health and Safety Works	400	400	400	1,200	500	500	500	500	500	500	500	3,500	4,700	0	4,700
Free School Meals	2,589	0	0	2,589	0	0	0	0	0	0	0	0	2,589	0	2,589
Play Areas and Outdoor Community Spaces	1,086	518	615	2,219	130	86	300	0	0	0	0	516	2,735	(192)	2,543
Land at Easter Langlee, Galashiels (inc. Roundabout)	111	0	0	111	0	0	0	0	0	0	0	0	111	(111)	0
Road & Transport Infrastructure															
Cycling Walking & Safer Streets	407	407	407	1,221	247	247	247	247	247	247	247	1,729	2,950	(2,950)	0
Lighting Asset Management Plan	160	160	160	480	160	160	160	160	160	160	160	1,120	1,600	0	1,600
Peebles Bridge	0	0	0	0	0	0	0	0	0	0	420	420	420	0	420
Reston Station Contribution	0	1,740	0	1,740	0	0	0	0	0	0	0	0	1,740	(100)	1,640
Roads & Bridges -inc. RAMP, Winter Damage & Slopes	7,660	7,100	7,100	21,860	7,100	7,100	7,100	7,100	7,100	7,100	7,100	49,700	71,560	(300)	71,260
Roundabout at Easter Langlee, Galashiels	390	0	0	390	0	0	0	0	0	0	0	0	390	(390)	0
Waste Management															
Easter Langlee Leachate Management Facility	140	0	0	140	0	0	0	0	0	0	0	0	140	(140)	0
Closed Landfill Site - Health & Safety Works	57	0	0	57	0	0	0	0	0	0	0	0	57	0	57
Wheeled Bins (100 in total) - Street Cleansing	42	0	0	42	0	0	0	0	0	0	0	0	42	0	42
Waste Containers	101	106	112	319	117	123	129	136	143	150	158	956	1,275	0	1,275
Corporate															
ICT - Outwith CGI Scope	24	56	56	136	80	80	80	80	80	80	80	560	696	0	696
Digital Transformation	10,324	0	0	10,324	242	25	24	22	0	0	0	313	10,637	(1,812)	8,825
Inspire Learning	790	128	65	983	143	65	65	0	0	0	0	273	1,256	0	1,256
Learning Estate															
Early Years Expansion	736	614	433	1,783	0	0	0	0	0	0	0	0	1,783	(1,783)	0
Eyemouth Primary School	3,360	7,402	4,000	14,762	0	0	0	0	0	0	0	0	14,762	0	14,762
Earlston Primary School	2,955	7,887	173	11,015	0	0	0	0	0	0	0	0	11,015	(1,763)	9,252
Earlston GP Surgery	563	0	0	563	0	0	0	0	0	0	0	0	563	0	563
Galashiels Academy	11,985	28,585	12,180	52,750	805	0	0	0	0	0	0	805	53,555	(5,420)	48,135
Hawick High School	1,705	886	7,023	9,614	25,150	20,118	736	0	0	0	0	46,004	55,618	0	55,618
Peebles High School	16,396	22,723	3,265	42,384	0	0	0	0	0	0	0	0	42,384	0	42,384
Learning Estate Block	2,300	1,790	1,790	5,880	1,790	1,790	1,790	1,790	1,790	1,790	1,790	12,530	18,410	(900)	17,510

Scottish Borders Council
Capital Investment Plan 2023/24 to 2032/33
Capital Investment Proposals

	2023/24	2024/25	2025/26	Total	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	Total		Specific	Net cost to	
CAPITAL INVESTMENT PROPOSALS	£'000	£'000	£'000	Operational Plan	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	Total £'000	Funding £'000	SBC Capital	
				£'000								£'000			£'000	
Sports Infrastructure																
Culture & Sports Trusts - Plant & Services	212	215	215	642	290	290	290	290	290	290	290	2,030	2,672	0	2,672	
Netherdale Pitch Replacement	15	0	0	15	0	0	0	0	0	0	0	0	15	0	15	
Synthetic Pitch Replacement Fund	369	380	1,792	2,541	473	473	473	473	473	473	0	2,838	5,379	(4,719)	660	
Netherdale Stand	70	0	0	70	0	0	0	0	0	0	0	0	70	0	70	
Culture & Heritage																
Public Halls Upgrades	281	0	0	281	0	0	0	0	0	0	0	0	281	0	281	
Economic Regeneration																
Borders Town Centre Regeneration Block	300	70	70	440	100	100	100	100	100	100	100	700	1,140	0	1,140	
Borders Innovation Park	4,972	6,183	3,186	14,341	219	0	0	0	0	0	0	219	14,560	(12,608)	1,952	
Newtown St. Boswells Regeneration	344	56	0	400	0	0	0	0	0	0	0	0	400	0	400	
Hawick Regeneration	864	0	0	864	0	0	0	0	0	0	0	0	864	(754)	110	
Galashiels Town Centre Regeneration	392	0	0	392	0	0	0	0	0	0	0	0	392	0	392	
Borderlands	11,899	10,666	10,939	33,504	14,588	6,513	1,595	520	212	0	0	23,428	56,932	(56,300)	632	
Earlston Business Relocation	5	0	0	5	0	0	0	0	0	0	0	0	5	0	5	
Housing Strategy & Services																
Private Sector Housing Grant - Adaptations	550	500	500	1,550	500	500	500	500	500	500	500	3,500	5,050	0	5,050	
Social Care Infrastructure																
Care Inspectorate Requirements & Upgrades	41	41	43	125	43	43	43	43	43	43	43	301	426	0	426	
Care Village Tweedbank	6,954	7,308	210	14,472	0	0	0	0	0	0	0	0	14,472	0	14,472	
Care Village Hawick	6,123	7,444	213	13,780	0	0	0	0	0	0	0	0	13,780	0	13,780	
Technology Enabled Care	41	0	0	41	0	0	0	0	0	0	0	0	41	0	41	
Residential Care Accommodation - Upgrades	972	0	0	972	0	0	0	0	0	0	0	0	972	0	972	
Other																
Emergency & Unplanned	175	175	175	525	175	175	175	175	175	175	175	1,225	1,750	0	1,750	
Inflation Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Planned Programming Adjustments to support future years borrowing	(1,855)	(1,855)	(1,855)	(5,565)	(1,855)	(1,855)	(1,850)	0	0	0	0	(5,560)	(11,125)	0	(11,125)	
Total	123,705	116,775	57,750	298,230	55,122	41,223	16,498	16,177	15,854	15,649	15,604	176,127	474,357	(130,176)	344,181	

Scottish Borders Council
Capital Investment Plan 2023/24 to 2032/33
Capital Funding Proposals

	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total Operational Plan £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	2030/31 £'000	2031/32 £'000	2032/33 £'000	Total Strategic Plan £'000	Total £000
CAPITAL FUNDING													
Specific Grants from Scottish Government (SG)													
Hawick Flood Protection	(13,805)	(148)	(920)	(14,873)	0	0	0	0	0	0	0	0	(14,873)
Cycling Walking & Safer Streets (CWSS)	(407)	(407)	(407)	(1,221)	(247)	(247)	(247)	(247)	(247)	(247)	(247)	(1,729)	(2,950)
Roads & Bridges - inc. RAMP, Winter Damage & Slopes (CWSS)	(100)	(100)	(100)	(300)	0	0	0	0	0	0	0	0	(300)
Early Years Expansion	(736)	(614)	(433)	(1,783)	0	0	0	0	0	0	0	0	(1,783)
Other External Grants & Contributions													
Hawick Flood Protection	(3,132)	0	0	(3,132)	0	0	0	0	0	0	0	0	(3,132)
Borders Innovation Park	(3,020)	(6,183)	(3,186)	(12,389)	(219)	0	0	0	0	0	0	(219)	(12,608)
Play Areas and Outdoor Community Spaces	(133)	0	0	(133)	0	0	0	0	0	0	0	0	(133)
Hawick Regeneration	(754)	0	0	(754)	0	0	0	0	0	0	0	0	(754)
Landfill Provision	(140)	0	0	(140)	0	0	0	0	0	0	0	0	(140)
Borderlands (SG & Partners)	(11,899)	(10,034)	(10,939)	(32,872)	(14,588)	(6,513)	(1,595)	(520)	(212)	0	0	(23,428)	(56,300)
Earlston Primary School	(1,763)	0	0	(1,763)	0	0	0	0	0	0	0	0	(1,763)
Replace previous borrowing with Capital Grant	0	(768)	0	(768)	0	0	0	0	0	0	0	0	(768)
Development Contributions													
Reston Station Contribution	0	(100)	0	(100)	0	0	0	0	0	0	0	0	(100)
School Estate Block	(100)	(100)	(100)	(300)	(100)	(100)	(100)	(100)	(100)	(100)	0	(600)	(900)
Play Areas and Outdoor Community Spaces	(48)	0	(11)	(59)	0	0	0	0	0	0	0	0	(59)
Roundabout at Easter Langlee, Galashiels	(390)	0	0	(390)	0	0	0	0	0	0	0	0	(390)
Replace previous borrowing with Development Contributions	0	(4,652)	0	(4,652)	0	0	0	0	0	0	0	0	(4,652)
Capital Receipts	0	(2,000)	(135)	(2,135)	0	(600)	0	0	0	0	0	(600)	(2,735)
General Capital Grant													
General	(10,738)	(10,737)	(10,737)	(32,212)	(10,737)	(10,737)	(10,737)	(10,737)	(10,737)	(10,737)	(10,737)	(75,159)	(107,371)
Adjust. due to timing movement of Hawick Flood Protection	3,658	0	0	3,658	0	0	0	0	0	0	0	0	3,658
Adjust. due to local government pay deal	(2,571)	0	0	(2,571)	0	0	0	0	0	0	0	0	(2,571)
Free School Meals	(1,949)	0	0	(1,949)	0	0	0	0	0	0	0	0	(1,949)
Flood Prevention Works & Scheme Preparation	(372)	(372)	(372)	(1,116)	(372)	(372)	(372)	(372)	(372)	(372)	(372)	(2,604)	(3,720)
Plant & Vehicle (P&V) Replacement - P&V Fund	(2,000)	(2,000)	(2,000)	(6,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(14,000)	(20,000)
Synthetic Pitch Replacement Fund	(369)	(380)	(1,132)	(1,881)	(473)	(473)	(473)	(473)	(473)	(473)	0	(2,838)	(4,719)
Funded From Revenue	(2,852)	(1,000)	0	(3,852)	0	0	0	0	0	0	0	0	(3,852)
Borrowing													
General	(70,085)	(77,180)	(27,278)	(174,543)	(26,386)	(20,181)	(974)	(1,728)	(1,713)	(1,720)	(2,248)	(54,950)	(229,493)
Total	(123,705)	(116,775)	(57,750)	(298,230)	(55,122)	(41,223)	(16,498)	(16,177)	(15,854)	(15,649)	(15,604)	(176,127)	(474,357)